

CCG REPORT COVER SHEET

Meeting Title:	Primary Care Commissioning Committee - PUBLIC	Date: 14 September 2021								
Report Title:	Primary Care Network Development 2021/22	Agenda Item: 2.4								
Chief Officer:	Jessica Bawden, Director of Primary Care									
Clinical Lead:										
Report Author:	Nicola Harris/ Jo Fallon, Primary Care Network Development Managers									
Document Status:										
Report Summary:	This paper updates the committee on progress with the Primary Care Network development across Cambridgeshire and Peterborough.									
Report Purpose:	<table border="1"> <tr> <td>For Assurance</td> <td>x</td> <td>For Decision</td> <td></td> <td>For Approval</td> <td></td> <td>For Recommendation</td> <td></td> </tr> </table>	For Assurance	x	For Decision		For Approval		For Recommendation		
For Assurance	x	For Decision		For Approval		For Recommendation				
Recommendation:	The Committee is asked to note the content of the report.									
Link to Corporate Objectives: 2020/22	Ensure everyone has the opportunity to improve their health and well-being	x								
	Level-up health and care provision to ensure our communities in areas of high deprivation and need get the resources needed to minimise inequalities	x								
	Focus time and resources on areas where people receive most of their health and care services, the community	x								
	Facilitate organisations to join forces at 'place' and offer 'patient first' well-co-ordinated efficient services to those who need them.	x								
	Deliver our statutory financial commitments as best as possible	x								
CAF (Strategic Risk) Reference	Description of Risk	Current Risk Score								
CAF12	There is a risk of serious impact to patients as a result of a failure in quality, safety and patient experience in the services that the CCG commissions as a result of the covid pandemic and recovery requirements	20								
CAF13	Risk of insufficient capacity to meet general practice demand	16								
Impact Assessments	Equality	n/a								
	Health Inequalities	n/a								
	Health Impact	n/a								
	Data Privacy	n/a								
	Sustainability	n/a								
	Quality	n/a								
Financial Impact	n/a									
Chief Officer/ SRO Sign Off:	Jessica Bawden – Director of Primary Care									
Chief Finance Officer Sign Off: (if required)	n/a									
Legal implications	Failure to deliver on the Statutory duties of the CCG under Delegated Commissioning									
Conflicts of Interest	In line with the CCG's Conflicts of Interest Policy									
Report history:	Update given quarterly at previous Primary Care Committee Meetings									
Next steps	Updates will continue to be presented to the Primary Care Commissioning Committee and any recommendations that requires further sign off to be included in reports to Governing Body.									

MEETING: PRIMARY CARE COMMISSIONING COMMITTEE

AGENDA ITEM: 2.4

DATE: 14 SEPTEMBER 2021

TITLE: PRIMARY CARE NETWORK DEVELOPMENT 2021/22

FROM: JESSICA BAWDEN, DIRECTOR OF PRIMARY CARE

1 ISSUE

The purpose of this report is to keep the Committee informed on the development of the Primary Care Networks (PCN) across Cambridgeshire and Peterborough Clinical Commissioning Group (C&P CCG).

KEY POINTS

2 Primary Care Network (PCN) Development Funding

2.1 2021/22

NHSE/I have confirmed the amount of funding will be £461K for Cambridgeshire and Peterborough, and should be broadly used to:

- Support development and maturity of PCNs
- Improve patient access
- Improve working conditions for staff

2.2 There is currently underway an engagement survey with the PCN Clinical Directors to understand their proposals for use of the funding. The CCG will be required to provide a year-to-date summary of how funds are deployed to the PCNs by quarter 4 to the Regional NHSE/I team. The Region will need to provide assurance to National NHSE/I team that funding has been used appropriately.

3 PCN Maturity

3.1 In understand the progress PCNs have made against the PCN Development Agenda the CCG has completed a review of the PCN Maturity Matrix assessment and submitted an update to NHSE/I this is shown as (**Annex 1**)

4 Additional Roles Reimbursement Scheme (ARRS)

4.1 As set out in the Additional Roles Reimbursement Scheme (ARRS) guidance each PCN will be allocated an Additional Roles Reimbursement Sum, which will be based upon the PCN's weighted population share. PCNs will be able to recruit from within the reimbursable roles as they require to support delivery of the Network Contract DES.

- 4.2 The PCNs were required to submit their workforce plans for 2021/22 to the CCG on the 31 August 2021. The CCG has reviewed the plans and submitted them to NHSE/I on the 3 September.
- 4.3 The CCG is currently reviewing the underspend in the ARRS budget. The next step will be to work with Integrated Care Boards, Local Medical Committee (LMC), Federations and PCNs to consider uses of the non-recurrent funding.

5 New Service Requirements 2021/22

- 5.1 Following engagement with stakeholders (including representatives of GPs, practice staff, and patients). The following five areas have been identified for PCNs over the next 18 months:
- 1) Improving prevention and tackling health inequalities in the delivery of primary care
 - 2) Supporting better patient outcomes in the community through proactive primary care
 - 3) Supporting improved patient access to primary care services
 - 4) Delivering better outcomes for patients on medication
 - 5) Helping create a more sustainable NHS.
- 5.2 There will be new funding to support PCN leadership and management, £43m in 2021/22. This funding will be allocated on the basis of the clinical commissioning group (CCG) primary medical allocation formula, incorporating a specific adjustment for unmet need in areas of higher deprivation. It will be for Clinical Directors to recommend how it is deployed to create new capacity in support of the work of PCNs.
- 5.3 Recognising current pressures in general practice, service requirements will not be introduced in full October 2021, but phased in over the next eighteen months in a gradual way. The two specifications Cardiovascular Prevention and Diagnosis and Tackling Neighbourhood Inequalities will be introduced in a preparatory form.

6 Extended Access

- 6.1 From April 2022, PCNs will deliver a single, combined extended access offer funded through the Network Contract DES. This will allow for collaboration between PCNs and subcontracting to other providers, including GP federations.
- 6.2 The CCG will work with PCNs to understand their intentions and support subcontracting discussions where required.

7 Investment and Impact Fund (IIF)

- 7.1 The scheme will be worth £150m in 2021/22 and £225m in 2022/23. It will support PCNs in the delivery of critical clinical objectives, as well as wider system-wide goals where PCNs have a central role alongside other NHS partners. The scheme is aligned to the five areas of focus set out above, with many of the indicators in 2021/22 supporting preparatory work towards the PCN service requirements or the introduction of full performance indicators in 2022/23.

8 Phase 3 COVID-19 Vaccination Programme – PCN Sign Up

- 8.1 On the 14 July 2021, NHS England & Improvement (NHSE/I) wrote to all GP Practices and STPs/ICS/CCGs setting out details of the General Practice Enhanced Service Specification for phase 3 of the COVID-19 vaccination Programme.
- 8.2 The service specification for phase 3 is largely based on the current Enhanced Service Specification for phases 1 and 2 and seeks to implement interim advice from the Joint Committee on Vaccination and Immunisation (JCVI) on the potential COVID-19 booster programme.
- 8.3 This advice suggests that the COVID-19 booster vaccines should be offered in two stages from September, starting with those most at risk from serious disease in stage 1, and to a second group of patients in stage 2, and that the seasonal flu vaccine should be offered alongside the third, booster dose of the COVID-19 vaccine.
- 8.4 All practices were offered the opportunity to opt into the phase 3 arrangements by 5pm on Wednesday 28 July 2021.
- 8.5 Practices who wished to express an interest in opting in needed to assure their CCG that they have capacity and the appropriate workforce resource to deliver phase 3 of the programme alongside the requirements of their core primary medical services contract. This is not intended to be an onerous process but is instead intended to ensure practices are supported to participate and balance requirements with core activities.
- 8.6 In summary, 54 out of 85 Cambridgeshire and Peterborough CCG GP Practices have put forward an expression of interest, hosted by 15 of the 21 PCNs to participate in the Phase 3 Vaccination Programme, operating across 16 PCN designated Sites. 31 Practices have opted out. However, all expressions of interest came with several caveats, relating to workforce support, timing of booster doses, post vaccination observation period and co-administration with Flu.
- 8.7 There is only one proposed new site that required a site assurance visit. Discussions are also ongoing to establish interest from Community Pharmacies and Larger Vaccination Centres to work collaboratively with general practice on delivery of the Phase 3 Vaccination Programme.
- 8.8 Further clarity from the National Team is awaited before a final sign-up position for Cambridgeshire and Peterborough CCG will be known and the system plan finalised to ensure all eligible patients have access to the Booster vaccination programme from September 2021

9 Personalised Care

- 9.1 The Personalised Care Working Group (PCWG) reformed in June 2021 following a six month pause due to staff being redeployed to support the vaccination programme.
- 9.2 From the evaluation of the Cambridgeshire and Peterborough Integrated Care System (ICS) Operational Plan, NHSE/I put forward a list of options for potential projects to support the personalisation agenda. Through facilitation at the PCWG, stakeholders were asked to put forward ideas to utilise £250k of NHSE/I funding.
- 9.3 The PCWG submitted three successful applications for use of the funding.

- 9.4 Mental Health (£95k) Using the Universal Model of Personalised Care to support Mental Health service expansion within Primary Care this project will introduce new and further develop existing personalised care approaches to the delivery of Serious Mental Illness (SMI) physical health checks (PHCs) and follow up reviews across the Greater Peterborough GP Federation, which includes five Primary Care Networks made up of 26 GP Practices that cover a population of 275,000.
- 9.5 Maternity (£65k) this work would be a focused addition to the planned Continuity of Carer team roll out in the geographical area identified which has clear targets and measures aligned to it. Nationally the aim is to prioritise those women most likely to experience poorer outcomes first, including ensuring most women from Black, Asian and mixed ethnicity backgrounds and also from the most deprived areas are placed on a continuity of carer pathway by March 2022.
- 9.6 Workforce (£90k) Expansion of the year 1 programme delivered via Care Network for the Social Prescribing Link Workers (SPLWS) to include all the personalised care roles (SPLWS, Health and Wellbeing Coaches (HWCs) and Care Coordinators) employed by Primary Care through the ARRS. Induction support and training programme for 12 months, working with Cambridgeshire and Peterborough Training Hub and the Personalised Care Institute. The two-day Health Coach training is included in this package for all existing and new SPLWS and HWCS.

9 RECOMMENDATION

The Committee is asked to note the content of the report.

Author ***Nicola Harris - PCN Programme Development Manager (North Alliance)***
Jo Fallon - PCN Programme Development Manager (South Alliance)

Annex 1

PCN	Leadership, planning and partnerships				Use of data and population health management				Integrating care				Managing resources				Working with people and communities			
	Foundation	Step 1	Step 2	Step 3	Foundation	Step 1	Step 2	Step 3	Foundation	Step 1	Step 2	Step 3	Foundation	Step 1	Step 2	Step 3	Foundation	Step 1	Step 2	Step 3
A1 NETWORK PCN	x								x											
BMC PASTON PCN	x		x	x	x	x	x	x	x	x	x	x	x	x	x	x	x		x	x
CAM MEDICAL PCN	x	x			x				x				x							
CAMBRIDGE CITY 4 PCN	x	x			x	x			x				x					x	x	
CAMBRIDGE CITY PCN	x				x				x				x					x		
CAMBRIDGE NORTH VILLAGES PCN	x	x	x		x	x			x				x	x	x			x	x	x
CANTAB MEDICAL PRACTICES PCN	x	x			x	x			x				x	x	x			x	x	
CENTRAL THISTLEMOOR PCN	x	x	x	x	x	x	x	x	x				x			x		x	x	x
ELY NORTH PCN	x				x				x				x	x				x		
ELY SOUTH PCN	x				x				x				x	x				x		
FENLAND PCN	x				x	x												x		
GRANTA PCN	x	x	x	x	x	x	x		x	x	x		x	x	x	x		x	x	
HUNTINGDON PCN	x	x			x	x			x	x			x							
MERIDIAN PCN	x				x				x											
OCTAGON NORTH PCN	x	x	x		x	x	x		x	x	x		x	x	x	x		x	x	
PETERBOROUGH PARTNERSHIPS PCN	x	x			x	x			x				x							
SOUTH FENLAND PCN	x				x															
SOUTH PETERBOROUGH PCN	x	x			x				x				x					x		
ST IVES PCN			x		x	x							x		x				x	
ST NEOTS PCN	x				x				x				x					x		
WISBECH PCN	x				x	x	x		x				x	x				x	x	